Investor Presentation

September 2021

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OUR MISSION

MAKE EDUCATION BETTER THROUGH TECHNOLOGY

Leadership in China's Online Large-class After-school Tutoring Market⁽¹⁾



Laser-focused on Online Live Large-class Tutoring

Gaotu Q2 FY2021 Overview

Paid Enrollments⁽¹⁾

1,631,000

Gross Billings

RMB **2,695mn**

Net Revenues

RMB **2,232mn**

Net Loss

RMB 919mn (GAAP)

RMB **764mn** (Non-GAAP)⁽²⁾



Q2 FY2021 vs 4% Q2 FY2020 YoY growth



Q2 FY2021 vs 12% Q2 FY2020 YoY growth



Q2 FY2021 vs 35% Q2 FY2020 YoY growth



34% Q2 FY2021 adjusted net margin⁽²⁾

Notes:

- (1) "Paid enrollments" for a certain period refer to the cumulative number of paid courses (priced at or above RMB99.0) enrolled in and paid for by the students, including multiple paid courses enrolled in and paid for by the same student
- (2) Adjusting for share-based compensation expenses of RMB 155mn

01 Leadership in China's online large-class after-school tutoring market 02 **Superior education quality** 03 Robust proprietary technology infrastructure and application 04 Highly scalable business model with exceptional operating efficiency 05 Renowned founder and seasoned management team with a corporate **DNA** of student service

Company

Highlights

Our Comprehensive Courses and Service Offerings









Core expertise in online courses across all primary and secondary grades

	Elementary School						Middle School			High School		
	1	2	3	4	5	6	7	8	9	10	11	12
Mathematics												
English												
Chinese												
Physics												
Chemistry												
Biology												
History												
Geography												
Political Science												

Offered by us

Superior Education Quality

High Quality Instructors and Professional Tutors



High Quality Instructors

Teaching and being role model



Graduates from PKU and TSU as well as the lvy League



Seasoned academic gurus from top education institutions



Highest average compensation among the online service providers

Disseminate China's scarce high quality teaching resources through specialization and collaboration

> Centralized Recruitment **System**

Professional Tutors

Tutoring and providing emotional support



- Proficient in the relevant subjects
- Responsible
- Able to communicate and learn fast



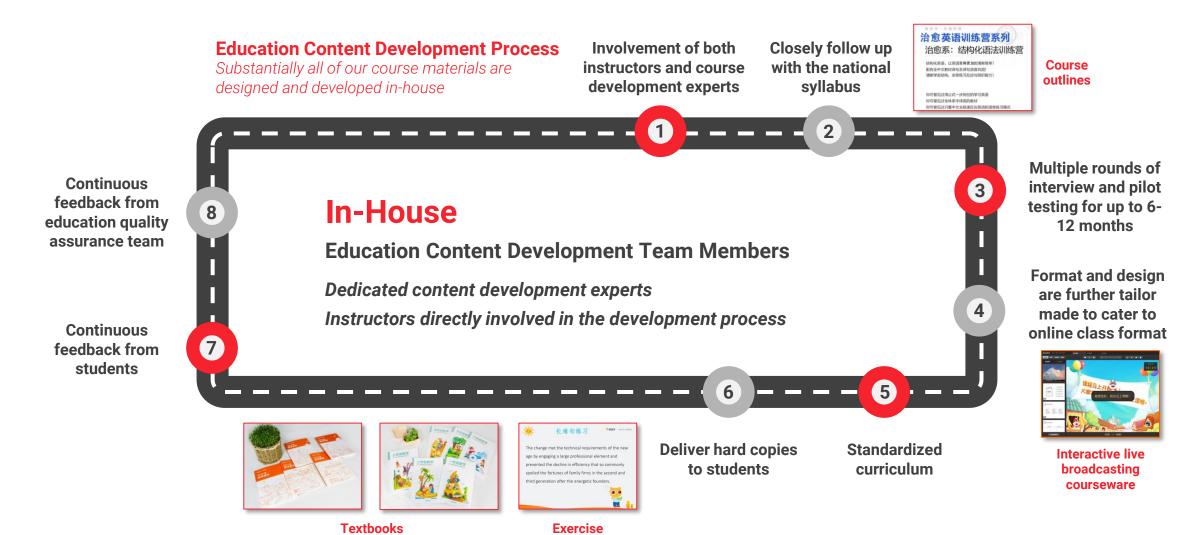
Fresh and recent graduates of reputable universities in China



33 links of work flow

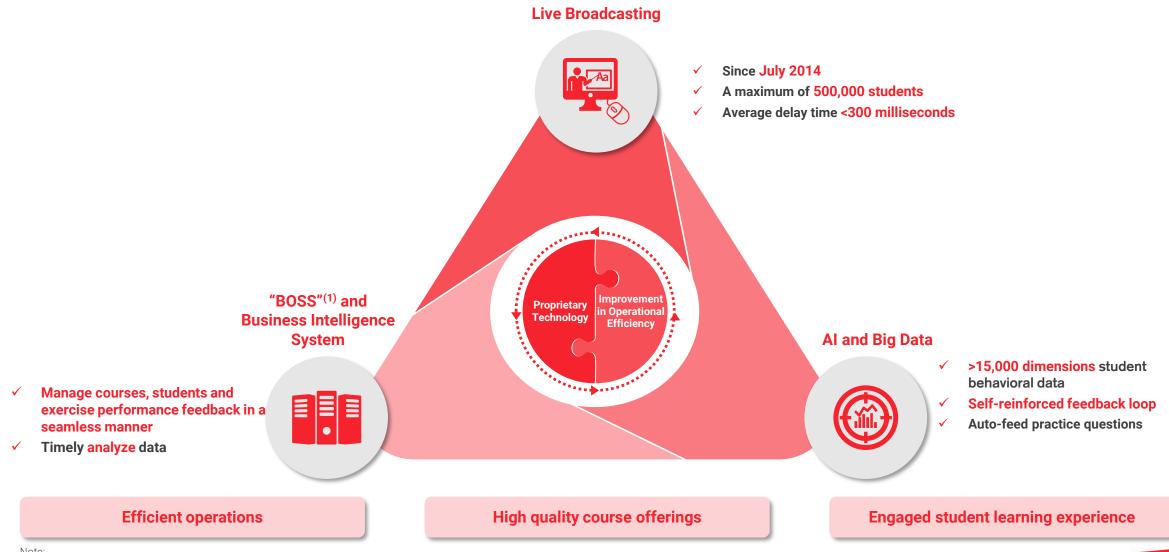
Superior Education Quality

In-house Curriculum Development



Superior Education Quality

Robust Proprietary Technology Infrastructure and Application



(1)

Business Operations Support System

Our Experienced Management Team and Distinguished Board

Larry Xiangdong Chen Founder, Chairman and CEO

- Chairman and CEO since our inception
- Visionary and renowned industry leader with more than 30 years of experience in the education industry

Ming Liao Independent Director

- Independent director since June 2019
- Founding partner and director of Prospect Avenue Capital since July 2016

Yiming Hu Independent Director

- Independent director since June 2019
- Chairman of the board of Dongfang Beidou Technology (Beijing) Co., Ltd since April 2018

Jin Cui Independent Director

- Independent director since September 2021
- Previously Partner/Deloitte Touche Tohmatsu Certified Public Accountant LLP Beijing Branch

Xiuping Qi Vice President

- Vice president since May 2016
- Previously worked at Qunar and Alibaba

Nan Shen Chief Financial Officer

- Chief Financial Officer since December 2018
- Previously worked at China Sinoedu Co., Ltd. and PwC

>60 years of combined industry experience

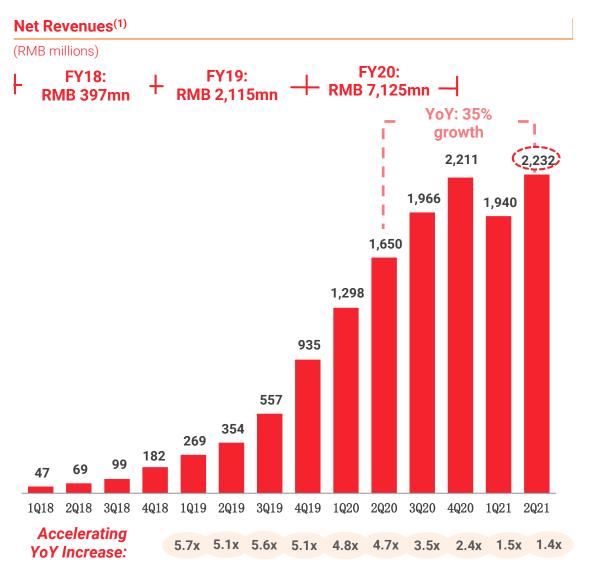
Strong organizational capability

Corporate DNA of student services

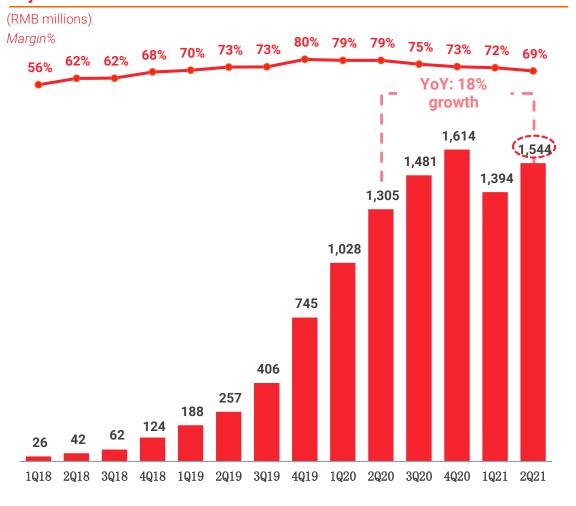
Tech-savvy

Passion for Education

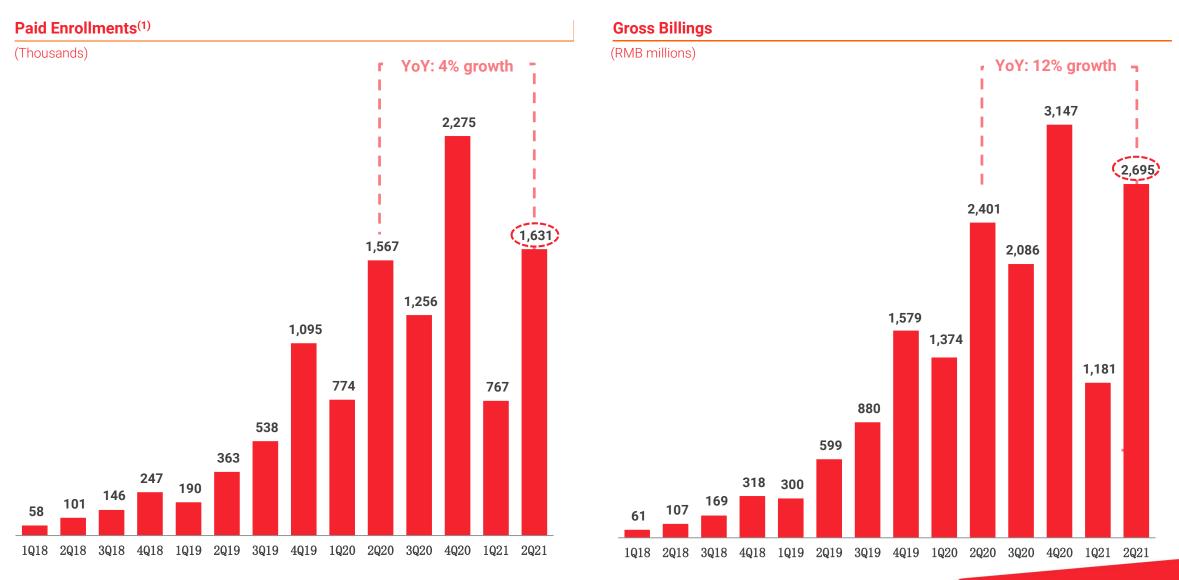
Solid Business Growth



Adjusted Gross Profit⁽²⁾



Solid Business Growth (Cont'd)



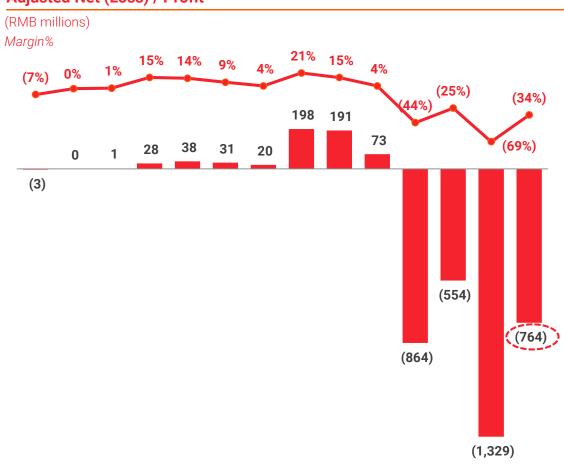
Notes:

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Effective Growth on LTV basis

Adjusted Operating (Loss) / Profit⁽¹⁾ (RMB millions) Margin% (8%) 0% 0% 16% 17% 9% 1% 20% 10% (6%) 0 0 28 47 31 7 191 135 (73%) (4) (107)

Adjusted Net (Loss) / Profit(2)



1Q18 2Q18 3Q18 4Q18 1Q19 2Q19 3Q19 4Q19 1Q20 2Q20 3Q20 4Q20 1Q21 2Q21

1Q18 2Q18 3Q18 4Q18 1Q19 2Q19 3Q19 4Q19 1Q20 2Q20 3Q20 4Q20 1Q21 2Q21

Notes:

(623)

(921)

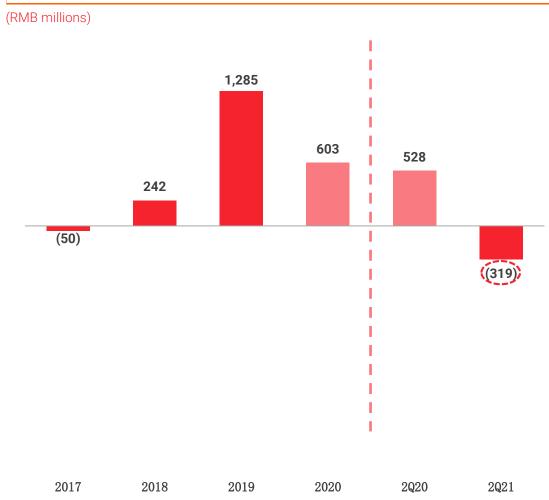
(700)

(1,406)

 $^{(1) \}qquad \text{Adjusted operating profit / (losses) has excluded share-based compensation; GAAP operating loss in Q2 FY2021 is RMB855mn}$

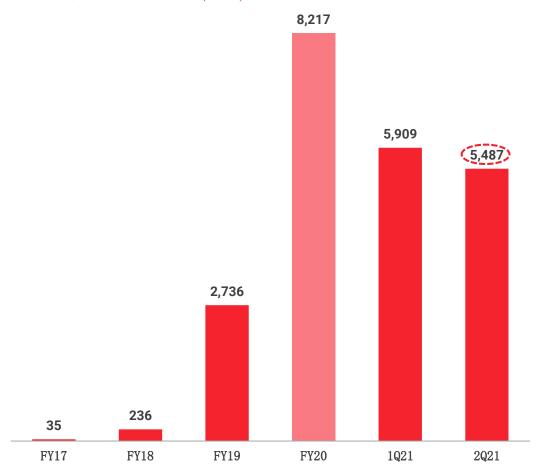
Robust Balance Sheet

Operating Cash Flows



Cash and Cash Equivalents, Restricted Cash, Short-term and Long-term Investments

(RMB millions, as of the end of each period)



Our Growth Strategies



Enhance Student Engagement and Increase Paid Course Enrollment

点燃兴趣 Ignite Interest

培养习惯 Cultivate Habits

塑造人格 Shape Personality